



## COUNTER IMPROVISED EXPLOSIVE DEVICES



### CENTRE OF EXCELLENCE

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info@ciedcoe.org

#### S125-2023

**To:** See distribution list.

**Date:** 21 June 2023.

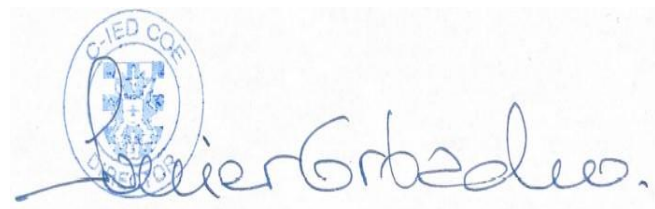
**References:** A. C-IED POW 2023

B. Save-the-Date Alternate Threat Scenarios 2023 Seminar (ATS23), 05-07 September 2023

**Subject:** **Calling Letter – Alternate Threat Scenarios 2023 Seminar (ATS22), 05-07 September 2023.**

1. The C-IED Centre of Excellence will organise the **Alternate Threat Scenarios 2023 Seminar (ATS23)** in Madrid (SPAIN) from 05 to 07 September 2023.
2. The **generic objective** of the event is to join NATO, 6NNN & EU experts (Military, Law Enforcement, Security Agencies, Emergency Services, Civilian Authorities...) related to analysis, anticipation, prevention, response, preparation & lessons learned regarding threat scenarios and associated planning, exercises and/or assessment to them, all together.
3. The **aim** of the event is to provide a favourable space to present alternate (so those emerging, unprecedented, never directly faced, unexpected or modified from current ones) models for threat scenarios as developed by non-state actors, just in benefit of critical thinking analysis.
4. The **development** of the seminar will consist on analysing those alternate scenarios to anticipate associated vulnerabilities, to identify potential indicators of the plot, to evaluate their viability, to estimate consequences from them, to think on potential gaps, to support training on them, and to produce observations; along with sharing experience, promoting best practices, and improving collaboration among agencies and security forces.
5. This seminar is directed to an expert **audience** based on specialists working on:
  - Homeland Defence/Security Departments.
  - National Security/Intelligence agencies.
  - Intelligence, response, emergency management, and security matters related with Law Enforcement.
  - Intelligence, response, emergency management, and security matters related with the Military.
  - First response (e.g. firefight, improvised explosive device disposal...) management.
  - Border control & customs.
  - Emergency response and management.
  - Countering terrorism.
  - Critical infrastructure protection.
  - Aerial, maritime, and land transportation security.
6. The **main topics** for **ATS23** will be based on
  - Alternate scenarios based on terrorist threats still not conducted.
  - Alternate scenarios based on unexpected violent actions.

- Alternate scenarios based on actors unidentified as adversary ones.
  - Alternate scenarios based on effects over critical infrastructure.
  - Alternate scenarios based on effects over mass events.
  - Alternate scenarios based on second and third order effects.
  - Alternate scenarios based on own unidentified vulnerabilities.
  - Alternate scenarios based on traditionally unprotected events/interests.
7. The **design of the scenarios** will move:
- From a basic plot to a sophisticated planning/design.
  - From terrorist groups to mobilized citizens.
  - From a mere terror induction to mass killing.
  - From requesting a unique highly specialized response to needing a fully coordinated management.
  - From a single/local incident to several coordinated actions.
  - From aiming strategic effects to looking for punctual visibility.
8. The event will be driven in **English language**.
9. Attendees will also have the opportunity to **interact and network** with colleagues from different agencies and organizations.
10. **Tentative agenda** with topics and administrative information are enclosed as ANNEX A & B to this letter. The final agenda will be posted on the **ATS23** section within the C-IED CoE official website at <https://www.ciedcoe.org/>, and more detailed administrative information will be sent to approved participants.
11. The **pre-registration** to the **ATS23** will be available through the official website until the 21<sup>st</sup> of August 2023. Please wait for the approval and confirmation message of your participation by the organiser before definitively booking your trip.
12. Should you have **any question** please contact [ATS@ciedcoe.org](mailto:ATS@ciedcoe.org) (Cc. [jrufas@ciedcoe.org](mailto:jrufas@ciedcoe.org) & [jalmendral@ciedcoe.org](mailto:jalmendral@ciedcoe.org))
13. The event will take place inside the facilities of the "**Residencia Colegio Infanta María Teresa**" (RCIMT) of Guardia Civil, sited in Príncipe de Vergara Street, 248 (Madrid).



Javier Corbacho Margallo  
Colonel, ESP Army  
C-IED CoE Director

#### ANNEXES

- A. Tentative Agenda.
- B. Administrative information.

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COE Cooperative Cyber Defense CCD  
COE Counter Intelligence CI  
COE Defence Against terrorism DAT  
COE Energy Security ES  
COE Explosive Ordnance Disposal EOD  
COE Human Intelligence HUMINT  
COE Joint Chemical Biological Radiological Nuclear Defense JCBRND  
COE Maritime Security MS  
COE Military Police MP  
COE Strategic Communications STRATCOM  
EDA  
JDEAL  
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CAN National Security Service  
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HQ EUROCORPS, FRA  
HQ NATO Rapid Deployable Corps (HQ NRDC ESP)  
HQ NATO Rapid Deployable Corps GRC (HQ NRDC GRC)  
HQ NATO Rapid Deployable Corps ITA (HQ NRDC ITA)  
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HQ NRDC ESP - G3 OPS Protection  
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NLD DEC CIED  
PRT Joint Staff POC  
ROU PGS/SPP (Protection and Guard Service)  
ROU POC  
TUR Gendarmerie  
TUR POC  
USAFRICOM  
USPACOM  
USA DTRA  
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**Info:**

COE C-IED STEERING COMMITTEE COE  
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## ANNEX A. TENTATIVE AGENDA.

TUESDAY / 05 SEPTEMBER 2022			
TIME	LOCATION	ACTIVITY	REMARKS
08:00-09:30		IN-PROCESSING	
09:30-10:00		OPENING CEREMONY	
10:00-10:30		COFFEE BREAK	
10:30-10:45		ADMINISTRATIVE & SECURITY	
10:45-11:30		INTRODUCTION TO ATS23 OUTPUTS & OUTCOMES FROM ATS22	
11:30-13:00		ALTERNATE THREAT SCENARIO 1 DESIGN & PLANNING	
13:00-14:00		LUNCH COFFEE BREAK	
14:00-15:00		ALTERNATE THREAT SCENARIO 1 ESTIMATE	
15:00-15:30		COFFEE BREAK	
15:30-17:00		ALTERNATE THREAT SCENARIO 1 SYNDICATES	
WEDNESDAY / 06 SEPTEMBER 2022			
TIME	LOCATION	ACTIVITY	REMARKS
09:00-09:30		ALTERNATE THREAT SCENARIO 1 DISCUSSIONS	
09:30-11:00		ALTERNATE THREAT SCENARIO 2 DESIGN & PLANNING	
11:00-11:30		COFFEE BREAK	
11:30-13:00		ALTERNATE THREAT SCENARIO 2 ESTIMATE	
12:30-13:00		LUNCH	
13:00-14:30		ALTERNATE THREAT SCENARIO 2 SYNDICATES	
14:30-15:30		COFFEE BREAK	
15:30-16:00		ALTERNATE THREAT SCENARIO 2 DISCUSSIONS	
THURSDAY / 07 SEPTEMBER 2022			
TIME	LOCATION	ACTIVITY	REMARKS
09:00-11:00		ALTERNATE THREAT SCENARIO 3 DESIGN, PLANNING & ESTIMATE	
11:00-11:30		COFFEE BREAK	
11:30-13:00		ALTERNATE THREAT SCENARIO 3 SYNDICATES	
13:00-13:30		COFFEE BREAK	
13:30-14:00		ALTERNATE THREAT SCENARIO 3 DISCUSSIONS	
14:00-14:30		EVENT CLOSURE	
14:30-15:30		LUNCH	

## ANNEX B. ADMINISTRATIVE INSTRUCTIONS

### 1. Registration.

To sign up to the **ATS23**, please fill in the online pre-registration form that you can find on the **ATS23** C-IED CoE website <https://www.ciedcoe.org/index.php/events/alternate-threat-scenarios-2023-ats22/alternate-threat-scenarios-2023-ats23-register>

Online registration will be open until on August 21<sup>st</sup> 2023.

### 2. Accommodation.

The organisation will provide accommodation only for selected guest briefers. Accommodation matters will fall into the own responsibility of each participant.

Numerous hotels are offering rooms at different prices in Madrid City center during the event's period, and the venue is located about 500 meters away from two underground train stations ("*Metro Colombia*", line 8 & line 9, "*Metro Concha Espina*", line 9): accordingly, and due to the intense traffic in Madrid, the movement by underground train is highly recommendable.

Military and Law Enforcement personnel could even request lodging at military lodges in Madrid (participants will have access to additional details after registration), including the "*Residencia Colegio Infanta María Teresa*" itself.

### 3. Transportation.

The organisation will support transportation only for selected guest briefers. Transportation matters will fall into the own responsibility of each participant. Attendees will find information about directions to the venue through e-mail before the event. More details will be provided during the online registration process.

### 4. Meals.

Coffee and lunch will be provided to the attendees to **ATS23** by the organization.

### 5. Fee

No fee will be requested to participants.

### 6. Dress code.

**Business attire (jacket and tie), military working/daily dress or law enforcement/services equivalent** is required for **ATS23**.

### 7. C-IED CoE Points of Contact.

Organizational e-mail: [ATS@ciedcoe.org](mailto:ATS@ciedcoe.org).

LTC (OF-4) Jose M. RUFAS (Event Direction) → [jrufas@ciedcoe.org](mailto:jrufas@ciedcoe.org), phone +34 91 856 1053/618 947 110

LT (OF-2) Ignacio ALMENDRAL (Event Organization) → [jalmendral@ciedcoe.org](mailto:jalmendral@ciedcoe.org), phone +34 91 856 1072

#### (For administrative matters)

MSGT (OR-7) Oscar FERNANDEZ (Administration) → [ofernandez@ciedcoe.org](mailto:ofernandez@ciedcoe.org), phone +34 91 856 1066