



**COUNTER IMPROVISED EXPLOSIVE DEVICES  
CENTER OF EXCELLENCE**  
CTRA. M-618 COLMENAR – VIEJO TORRELODONES, KM 14  
28240 – HOYO DE MANZANARES  
MADRID (SPAIN)  
[info@ciedcoe.org](mailto:info@ciedcoe.org)



**S026/2022**

**TO:** See distribution list

**SUBJECT:** Calling Letter – Interagency Workshop 2022

**DATE:** 14 February 2022

**REFERENCES:** A. C-IED COE POW 2022  
B. 20211222 S310 Save the date IAWS22

1. The C-IED Centre of Excellence, will organise the Interagency Workshop 2022 (IAWS22) from the **3 - 6 May 2022** at the Ilunion Malaga Hotel (**Malaga, Spain**).
2. Despite the current COVID-19 situation, a workshop with in-person attendance is considered feasible. Should the situation change, updates will be published on our website ([www.ciedcoe.org](http://www.ciedcoe.org)) and you those who have registered will receive an email.
3. The purpose of the IAWS22 is to exchange views within interagency collaboration amongst military, law enforcement and civilian agencies at national and international scope. This to facilitate the cooperation against threat of illegal networks that promote and employ IEDs (terrorism, transnational organized crime, etc.) with the aim to benefit the military operations and internal security.
4. The subject for this year's edition will be **“Hybrid Threat Environment: from Conventional Threat to Propaganda & Disinformation”**.
5. The aim of the workshop is to bring senior experts from the military, law enforcement and other civilian agencies together. With this community, we will try to discuss and find opportunities how every actor from this interagency environment could collaborate with the rest of them in the necessarily collective effort to explore, analyse, anticipate, defeat & mitigate the kinetic & influence activities from threat networks, all considered from the perspective of a globalized world where freedom and security must be balanced.
6. The target audience for the IAWS22 are senior, working-level staff or operational officers from the abovementioned organisations who are involved in activities

UNCLASSIFIED

related to C-IED and/or the fight against illegal and terrorist networks. Specifically, for specialists dealing with:

- a. Counter Terrorism/Counter Insurgence/Countering Hybrid Threat;
- b. Intelligence/Information/Threat Analysis;
- c. Plans/Operations/Targeting/Engagement;
- d. Strategic Communications/Influence Activities.

7. The main topics for IAWS22 will be focussed on:

- a. Understanding of the essential characteristics of a hybrid threat environment;
- b. Analysis of the essential role of non-state actors/threat networks in a hybrid threat environment;
- c. The analysis of the role that threat networks' propaganda is playing in the promotion of influence, radicalization, training, and financing of different actors related to the threat to our countries;
- d. The seeking to contribute improving efficient interagency cooperation in the fight against threat networks that employ and/or facilitate the use of Improvised Explosive Devices (IEDs);
- e. The analysis of potential initiatives aiming to counter the effective use of propaganda by threat networks;
- f. The identification of potential initiatives/tools from each of the interagency actors that could support the capabilities of the rest of cooperative actors;
- g. The prospective on emerging threats.

8. The scope of the briefings & subsequent discussions will be focused in supporting potential solutions to identified gaps in certain aspects as follows;

- a. Knowledge about human terrain;
- b. Effective understanding of threat networks' dynamics;
- c. Identification of indicators & warnings;
- d. Open Source Intelligence (OSINT) improvement;
- e. Information/Intelligence sharing;
- f. Anticipatory analysis;
- g. Human Network Analysis in Support to Targeting;
- h. Integration of effects;
- i. Evaluation/assessment of effects.

9. In such a world with terrorist, asymmetric and hybrid threats, all the main actors need to achieve a comprehensive approach, joining synergistic initiatives within military and law enforcement scope to cover a currently broader spectrum of tasks. In addition, the information exchange is a key work to achieve a real cooperation to effectively define, describe and defeat the influence activities from threat networks.
10. The IAWS22 will be UNCLASSIFIED. Lecturers and panelists will be recognized experts from the military, law enforcement, and Academia's scope, all coming from those national and international organisations directly linked to this reality. Attendees will also have the opportunity to interact and network with colleagues from different agencies and organizations.
11. Annexed you will find administrative instructions and the tentative agenda. The final agenda, together with more detailed administrative and logistical information will be shared on the IAWS22 section within the C-IED COE website.
12. The registration to the IAWS22 will be available through the official website from **14 February to 18 April**. Please do not make any travel arrangements until you received confirmation from the IAWS-team.
13. Should you have any questions please contact [IAWS@ciedcoe.org](mailto:IAWS@ciedcoe.org).

Jose Antonio Cruz Moro  
Colonel, ESP Army  
C-IED COE Director

ANNEXES:

- A. Administrative Instructions
- B. Tentative Agenda

## DISTRIBUTION LIST

**ACTION / TO:**

NATO HQ IS (ESCD)	COE CWO
NAT HQ DP&PD (UKR NLO)	COE MILMED
NATO HQ DID (C-IED Activities)	COE Mountain Warfare
NATO HQ IMS	COE CSW
SACT C-IED IPT	COE CJOS
SACT CAPDEV	COE JAPCC
SACT JFT	COE CASPOA
SACT NLRs	COE Cooperative Cyber Defence
SHAPE OPI (J3/SPOPS/JOP/C-IED)	COE Modelling & Simulation
SHAPE OPI (J2X)	COE SP
SHAPE NMRs	COE NMW
BiSC MPD for distribution to all NLRs	RSM C-IED BRANCH
JFC Brunssum (J3/J35/OPS/C-IED)	JDEAL
JFC Naples (J3/J35/C-IED)	PIAM
NIFC	BKA
HQ Allied Land Command	EDA
HQ Allied Maritime Command	EUROPOL
HQ Allied Air Command	EU DG HOME
NSO HQ	ESP Guardia Civil
NATO JFTC	ESP Cuerpo Nacional de Policía
NMIOTC	UKR MIA
JALLC	UKR MOD
NATO Defence College	USJPO
NATO School Oberammergau	USJIDO
HQ ARRC, GBR	USCENTCOM
HQ EUROCORPS, FRA	USEUCOM
HQ NRDC, ESP	USAFRICOM
HQ NRDC, ITA	USAREUR
HQ NRDC, GRC	CIED COE Sponsoring Nations Representatives
HQ NRDC, TUR	Defence Attachés to CIED COE Sponsoring Nations
HQ RRC, FRA	
HQ MCN, POL	CIED COE SNRs for distribution to:
HQ 1st GNC, DEU	Sponsoring Nations MoD C-IED related bodies
COE DAT	Sponsoring Nations Ministries of Internal Affairs
COE EOD	
COE HUMINT	
COE CIMIC	
COE C2	
COE JCBRN	
COE MILENG	
COE MP	

**Administrative instructions**

**1. Registration.**

To sign up to the IAWS22, please fill in the online pre-registration form that you can find on the IAWS22 C-IED COE website

<https://www.ciedcoe.org/index.php/events/iaws/iaws-22> and follow the instructions.

**Online registration will be open from 14 February until 18 April 2022.**

**2. Accommodation.**

On the IAWS22 webpage you will find the link with Ilunion Malaga to make your own reservation directly with hotel with a special offer for the event (at your own expenses). There is also the option to apply to the Military Hotel Castañon de Mena, following the instructions depicted in our webpage. Finally, Malaga offers plenty of other hotel options, feel free to use them.

**3. Transportation.**

The C-IED COE **will not** provide transportation from/to Malaga airport, hotels and venue.

Only daily transportation between the Military Hotel Castañon de Mena and the IAWS22 venue will be offered.

Those attendees using their own transportation will find information about directions to the venue in the IAWS22 webpage. More details will be provided during the online registration process.

**5. Meals.**

Coffee and lunch will be provided to the attendees by the organization in the venue.

**6. Dress code.**

Business attire (suit and tie) or military equivalent is required as the dress code for the institutional dinner on 3 May and the inauguration day, 4 May. Smart casual is accepted for the rest of the activities.

**7. Special requirements.**

Should you have any special requirements, or any need regarding briefs or presentations you will present, please let us know and we will do our best to help you.

**8. C-IED CoE Points of Contact.**

The IAWS22-team can be reached by email to:

[IAWS@ciedcoe.org](mailto:IAWS@ciedcoe.org)

The IAWS team consist of the following persons:

LTC (OF-4) Jose M. RUFAS

LTC (OF-4) Fernando MARTEL

ADMIN POC

MSGT (OR-7) Oscar FERNADEZ

**Tentative Agenda**

<b>TUESDAY / 3 MAY 2022</b>		
<b>TIME</b>	<b>ACTIVITY</b>	<b>REMARKS</b>
18:00 – 20:00	<b>IN-PROCESSING</b>	
20:00 – 22:00	<b>INSTITUTIONAL EVENT / ICE-BREAKING</b>	
<b>WEDNESDAY / 4 MAY 2022</b>		
<b>“UPDATE ON THREAT NETWORKS’ DYNAMICS”</b>		
<b>TIME</b>	<b>ACTIVITY</b>	<b>REMARKS</b>
08:00-09:00	<b>LAST TIME IN-PROCESSING</b>	
09:00-09:30	<b>OPENING CEREMONY</b>	
09:30-11:00	<b>STRATEGIC ROUND TABLE</b>	National & multinational bodies related to countering networked threats & propaganda/disinformation
11:00-11:30	<b>COFFEE BREAK</b>	
11:30-11:45	<b>ADMINISTRATIVE BRIEFING</b>	
11:45-12:00	<b>NATO IS ESCD DAT POW BRIEFING</b>	
12:00-12:45	<b>CONFLUENCE OF THREATS IN CURRENT SCENARIOS</b>	
12:45-13:30	<b>NON-STATE ACTORS IN HYBRID THREAT ENVIRONMENT</b>	
13:30-14:30	<b>LUNCH</b>	
14:30-15:15	<b>THREAT NETWORKS’ DYNAMICS IN SOUTHCENTRAL ASIA</b>	
15:15-16:00	<b>THREAT NETWORKS’ DYNAMICS IN SOUTHWEST ASIA</b>	
16:00-16:30	<b>COFFEE BREAK</b>	
16:30-17:15	<b>THREAT NETWORKS’ DYNAMICS IN SAHEL &amp; WEST AFRICA</b>	
17:15-18:00	<b>THREAT NETWORKS’ DYNAMICS IN CENTRAL/EAST AFRICA</b>	
18:00	<b>END OF ACTIVITIES</b>	
<b>THURSDAY/ 5 MAY 2022</b>		
<b>“COUNTERING THREAT NETWORKS’ DISINFORMATION &amp; PROPAGANDA”</b>		
<b>TIME</b>	<b>ACTIVITY</b>	<b>REMARKS</b>
08:45-09:30	<b>DYNAMICS &amp; TRENDS IN JIHADIST PROPAGANDA</b>	
09:30-10:15	<b>THREAT FROM PROPAGANDA AND DISINFORMATION</b>	
10:15-11:00	<b>PUBLIC MEDIA’S ROLE IN MANAGEMENT OF TERRORISM</b>	
11:00-11:30	<b>COFFEE BREAK</b>	
11:30-12:15	<b>COUNTERING EXTREMIST INFORMATION ACTIVITIES</b>	
12:15-13:30	<b>COUNTERING FAR-RIGHT PROPAGANDA</b>	
13:30-14:30	<b>LUNCH</b>	
14:30-15:15	<b>MEASURES AGAINST INTERNET’S USE FOR PROPAGANDA</b>	
15:15-16:00	<b>NATIONAL ACTIONS AGAINST TERRORISM PROPAGANDA</b>	
16:00-16:30	<b>COFFEE BREAK</b>	
16:30-17:15	<b>CASE STUDY ON COUNTERING PROPAGANDA</b>	
17:15-18:00	<b>CASE STUDY ON COUNTERING DISINFORMATION</b>	
18:00-18:30	<b>BREAK</b>	
18:30-20:00	<b>CULTURAL VISIT</b>	
<b>FRYDAY / 6 MAY 2022</b>		
<b>“PROSPECTIVE ON THREAT”</b>		
<b>TIME</b>	<b>ACTIVITY</b>	<b>REMARKS</b>
08:30-09:15	<b>EMERGING THREAT SCENARIOS</b>	
09:15-10:00	<b>THREATS IN PHYSICAL, VIRTUAL &amp; COGNITIVE DIMENSIONS</b>	
10:00-10:45	<b>CYBER ROLE IN EVOLVING THREAT</b>	
10:45-11:30	<b>PANEL DISCUSSION</b>	
11:30-12:00	<b>COFFEE BREAK</b>	
12:00-12:30	<b>CLOSING CEREMONY</b>	