



**COUNTER IMPROVISED EXPLOSIVE DEVICES
CENTRE OF EXCELLENCE**
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Ref : S141 / 2023

TO: See Distribution List

SUBJECT: CALLING LETTER – Interagency Workshop 2023
(**IAWS 2023**), 09-11 October 2023

DATE: 05 July 2023

REFERENCES: A. C-IED CoE Program of Work (PoW) 2023
B. Save-the-Date Interagency Workshop 2023 (IAWS23)

1. The Counter-IED Centre of Excellence (C-IED CoE) is planning to conduct the **Interagency Workshop 2023**, which is going to be held from 9th to 11th October 2023 in Leon, SPAIN.
2. The subject for 2023 edition will be ***“Understanding Threat Dynamics, Anticipating Threat Evolution, Seeking Interagency Effects”***.
3. The **aim** of the workshop is to bring senior experts from the military, law enforcement and other civilian agencies together in order to discuss and find opportunities how every actor from this interagency environment could **COLLABORATE** with the rest of them in the necessarily collective effort to explore, analyse, anticipate, defeat & mitigate the effects of kinetic/non-kinetic activities and those over cognitive environment from threat networks employing and/or facilitating the use of Improvised Explosive Devices (IEDs), all considered from the perspective of a globalized world where freedom and security must be balanced.
4. This workshop is directed to an expert **audience** based on specialists dealing with:
 - Counter Terrorism/Counter Insurgency/Countering Hybrid Threats
 - Intelligence/Information/Threat Analysis
 - Plans/Operations/Targeting/Engagement
 - Security
 - Strategic Communications/Influence Activities

- Geostrategic Analysis
5. The **main topics** for IAWS2023 will be based on:
- The updates on current and emerging threats as derived from Violent Extremist Organizations (VEOs).
 - The understanding of the essential characteristics of a hybrid threat environment.
 - The analysis of the essential role of sponsoring state actors, and non-state actors/threat networks in a hybrid threat environment.
 - The evolution on Technical Exploitation and Battlefield Evidence.
 - The seeking to contribute improving efficient interagency cooperation in the fight against human threat networks that employ and/or facilitate the use of IEDs.
 - The analysis of potential initiatives aiming to counter the potential and effective capabilities of human threat networks.
 - The identification of potential initiatives/tools from each of the interagency actors which could support the capabilities of the rest of cooperative actors.
 - The potential Counter Improvised Explosive Devices (C-IED) support to NATO Warfare Development Initiatives.
6. According to **security**, all the lectures and activities will have the consideration of UNCLASSIFIED.
7. The **scope** of the briefings and subsequent DISCUSSIONS will get focused in supporting potential solutions to identified gaps in certain aspects as follows:
- Knowledge about human terrain.
 - Effective understanding of threat networks' dynamics.
 - Identification of indicators & warnings.
 - Open Source Intelligence (OSINT) improvement.
 - Information/Intelligence sharing.
 - Technical Exploitation and Battlefield Evidence.
 - Anticipatory analysis.
 - Human Network Analysis and Support to Targeting (HNAT).
 - Integration of effects.
 - Evaluation/assessment of effects.

8. In such a world with terrorist, asymmetric and hybrid threats, all the main actors need to achieve a comprehensive approach, joining synergetic initiatives within military, law enforcement and other civilian agencies scope to cover a currently broader spectrum of tasks. In addition, the INFORMATION SHARING is a key factor to achieve a real cooperation to effectively define, describe, analyse, engage, and defeat the capabilities from human threat networks.
9. **Lecturers and panellists** will be recognised experts from the military, law enforcement and Academia's scope, all coming from those national and international organisations directly linked to this reality.
10. Attendees will also have the opportunity to INTERACT, COLLABORATE AND NETWORK with colleagues from different agencies and organizations.
11. **Tentative agenda** with topics and administrative information are enclosed as ANNEX A & B to this letter.
12. The **final agenda** will be posted on the IAWS23 section within the C-IED CoE official website at <https://www.ciedcoe.org/>, and more detailed administrative information will be sent to approved participants.
13. The **pre-registration** to the IAWS23 will be available through the official website until the 14th of September 2023. Please wait for the approval and confirmation message of your participation by the organizer (estimated for Friday on September 15th 2023) before definitively booking your trip.
14. Should you have **any question** please contact IAWS@ciedcoe.org (Cc. irufas@ciedcoe.org and lbermejo@ciedcoe.org).
15. The event will take place inside the facilities of the "**Parador de León**" (hotel), sited in San Marcos Square, 7 (León, Spain).

Javier Corbacho Margallo
Colonel ESP Army
C-IED CoE Director.



ANNEXES

- A. Tentative Agenda.
- B. Administrative information.

DISTRIBUTION LIST:

Action:

ACT FOGO Champion to the C-IED COE – SACT JFD
NATO HQ IS (ESCD)
NATO HQ DI (C-IED Activities)
NATO HQ IS SPS
SACT CAPDEV ACOS C2DS (JISR)
SACT DCOS CAPDEV
SACT CIED JFD
SACT MA DCOS JFD
SACT MPD
SACT NLR's SHAPE J2 SHAPE J3
SHAPE POC for COE's
SHAPE NMR's
NIFC
HQ Land Command CIED
JALLC
JFC Brunssum (J3/J35/OPSP/C-IED)
JFC Brunssum Registry
MININT (Direction general de la securite civile et de la gestion de crise)
COE Cooperative Cyber Defense CCD
COE Counter Intelligence CI
COE Defence Against terrorism DAT
COE Energy Security ES
COE Explosive Ordnance Disposal EOD
COE Human Intelligence HUMINT
COE Joint Chemical Biological Radiological Nuclear Defense JCBRND
COE Maritime Security MS
COE Military Police MP
COE Strategic Communications STRATCOM
EDA
JDEAL
CAF - Joint Counter Explosive Threat TF (JCET TF)
CAN National Security Service
DEU BKA
DEU FEDERAL POLICE POC
ESP CENCIED EMAD
ESP DSN
ESP CITCO
ESP CNI
ESP CNP
ESP GUARDIA CIVIL
EU DG-HOME
European Centre of Excellence for Countering Hybrid Threats
EUROPOL – EUROPEAN COUNTER TERRORISM CENTRE
FRA CFT POC (Land Command Forces HQ)
FRA Pôle Interarmées MUNEX (PIAM)
GBR Army 29EODSGp-GSU – Intel

GBR Army HQ/DEODS
GBR MoD - DI CA - LAND IED 1
GBR MoD / Counter-Terrorism and Security Division GBR MoD C-IED Force
Protection and CIED WG
GBR MoD Executive Officer & SO1 FP/CIED Policy GBR MoD DSTL
GBR MoIA Metropolitan Police SO15 GBR M15
HQ 1st GNC, DEU
HQ AIRCOM
HQ MARCOM
HQ ARRC, GBR
HQ EUROCORPS, FRA
HQ NATO Rapid Deployable Corps (HQ NRDC ESP)
HQ NATO Rapid Deployable Corps GRC (HQ NRDC GRC)
HQ NATO Rapid Deployable Corps ITA (HQ NRDC ITA)
HQ NATO Rapid Deployable Corps TUR (HQ NRDC TUR)
HQ NRDC ESP - G3 OPS Protection
HYBRID COE
INTERPOL
IRL EOD School Director
ITA C-IED COE
Joint Support and Enabling Command (JSEC) / CIED Branch
NLD DEC CIED
PRT Joint Staff POC
ROU PGS/SPP (Protection and Guard Service)
ROU POC
TUR Gendarmerie
TUR POC
USAFRICOM
USPACOM USA DTRA
US EUCOM
USA GEC
USA NSA
USA JOINT PROGRAM OFFICE US (USJPO)
USAREUR
USCENTCOM USA FBI TEDAC USA FBI CT
6NNN
COE C-IED Military Attache/Embassy POC
CIED COE SNRs for distribution to:
CIED COE Sponsoring Nations Ministries of Defence C-IED related bodies.
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Info:

COE C-IED STEERING COMMITTEE COE C-IED QA
COE C-IED ADMIN COURSES

ANNEX A. TENTATIVE AGENDA

MONDAY / 09 OCTOBER 2023			
TIME	LOCATION	ACTIVITY	REMARKS
08:00-09:30		IN-PROCESSING	
09:30-10:15		OPENING CEREMONY OFFICIAL PICTURE	
10:15-10:45		COFFEE BREAK	
10:45-11:00		ADMINISTRATIVE & SECURITY	
11:00-11:30		(INTRODUCTION TO IAWS23) OUTPUTS & OUTCOMES FROM IAWS22	
11:30-13:00		(OPENING PANEL) SECURITY CHALLENGES IN AN EVOLVING THREAT ENVIRONMENT	
13:00-14:00		LUNCH	
14:00-15:00		(PANEL 1-1) UPDATE ON THE THREAT AS DERIVED FROM THE USE OF IMPROVISED EXPLOSIVE DEVICES	
15:00-15:30		COFFEE BREAK	
15:30-16:30		(PANEL 1-2) UPDATE ON THE THREAT AS DERIVED FROM THE USE OF IMPROVISED EXPLOSIVE DEVICES	
17:30-19:30		CULTURAL VISIT	
20:00-22:00		ICE BREAKING DINNER	
TUESDAY / 10 OCTOBER 2023			
TIME	LOCATION	ACTIVITY	REMARKS
08:00-10:30		MILITARY VISIT	
10:30-11:30		(PANEL 2-1) UPDATE ON VIOLENT EXTREMIST ORGANIZATIONS' DYNAMICS	
11:30-12:00		COFFEE BREAK	
12:00-13:00		(PANEL 2-2) UPDATE ON VIOLENT EXTREMIST ORGANIZATIONS' DYNAMICS	
13:00-14:00		LUNCH	
14:00-15:30		(PANEL 3) EVOLUTION ON INTELLIGENCE IN SUPPORT TO ATTACK THE NETWORKS	
15:30-16:00		COFFEE BREAK	
16:00-17:30		(PANEL 4) BATTLEFIELD EVIDENCE AND TECHNICAL EXPLOITATION	
WEDNESDAY / 11 OCTOBER 2023			
TIME	LOCATION	ACTIVITY	REMARKS
08:00-09:30		(PANEL 5) C-IED & NATO WARFARE DEVELOPMENT INITIATIVES (COGNITIVE SUPERIORITY,	
09:30-10:00		COFFEE BREAK	
10:00-11:30		PANEL DISCUSSIONS	
11:30-12:00		HOT WASH-UP	
12:00-12:30		EVENT CLOSURE	
13:00-14:00		LUNCH	

ANNEX B. ADMINISTRATIVE INSTRUCTIONS

1. Registration.

To sign up to the **IAWS23**, please fill in the online pre-registration form that you can find on the **IAWS23** C-IED CoE website <https://www.ciedcoe.org/index.php/events/interagency-workshop-2023-iaws23/interagency-workshop-2023-iaws23-register>.

Online registration will be open until 14 September 2023.

2. Accommodation.

The organization will provide accommodation only for selected guest briefers. Accommodation matters will fall into the own responsibility of each participant.

Numerous hotels are offering rooms at different prices in León City during the event's period, some of them are as follows:

- Hotel "*Parador de León*" (<https://paradores.es/en/parador-de-leon>)
- Hotel "*León Camino*" (<https://www.melia.com/es/hoteles/espana/leon/hotel-leon-camino-by-melia>)
- Hotel "*Palacete Colonial*" (<https://www.palacetecolonial.com/en/>)
- Hotel "*Arva Abad San Antonio*" (<https://hotelabadsanantonio.arvahoteles.com/>)
- Hotel "*Real Colegiata San Isidoro*" (<https://www.hotelrealcolegiata.com/en/>)

Military personnel could request lodging at military lodge "*Santa Barbara*" (https://ejercito.defensa.gob.es/diaper/Galerias/ocio/residencias/nacionales/ficheros/20200221_RMASD_SANTA_BARBARA.pdf).

3. Transportation.

The organisation will assure transportation for selected guest briefers.

Nonetheless, the organization will facilitate transportation from the lodging at military lodge "*Santa Barbara*" to the event venue, and the same possibility from a central spot (meeting point) if deemed necessary, according to prior needs and requests.

4. Meals.

Coffee breaks, lunch and hosted ice breaker are provided. Dinner will be on attendees to **IAWS23** expenses.

5. Fee

100€ will be requested to participants. This fee shall be paid IN CASH (€, Euro). Payment will be made the first day during the in-processing (0800-0930 hrs), wherein a receipt for the fee will be provided.

6. Dress code.

BUSINESS ATTIRE (jacket and tie) for everyone but open the possibility to use equivalent uniform for military and law enforcement/services (Service Dress). Smart casual for social events.

7. C-IED CoE Points of Contact.

Organizational e-mail: IAWS@ciedcoe.org.

LTC (OF-4) Jose M. RUFAS (Event Direction) → jrufas@ciedcoe.org, phone +34 91 856 1053/618 947 110

MAJ (OF-3) Luis BERMEJO (Event Organization) → lbermejo@ciedcoe.org, phone +34 91 856 1062

(For administrative matters)

MSGT (OR-7) Oscar FERNANDEZ (Administration) → ofernandez@ciedcoe.org, phone +34 91 856 1066