



**COUNTER IMPROVISED EXPLOSIVE DEVICES  
CENTER OF EXCELLENCE**

CTRA. M-618 COLMENAR – VIEJO TORRELODONES, KM 14  
28240 – HOYO DE MANZANARES  
MADRID (SPAIN)

S058- 2023

TO: See DISTRIBUTION

SUBJECT: 9<sup>th</sup> Lessons Learned Workshop (06-08 JUNE 2023) Spain; C-IED Center of Excellence, "Calling Letter"

DATE: 24 MARCH 2023

REFERENCES:

- A. 2013/S-0416, Out of Theatre Lessons Learned Database Manager, dated 04 July 2013
  - B. BI-SC COS letter for NATO Lessons Learned SH/J7 /PLULEU13-303317, dated 03 Sept 2013
  - C. CIED COE POW 2023
  - D. "SAVE THE DATE LETTER" 9<sup>th</sup> C-IED COE LL Workshop, dated 05JAN 2023
1. NATO organizations, NATO nations, NATO Command Structure (NCS) and NATO Force Structure (NFS), Partnership for Peace (PfP) countries, NATO Missions contributing Nations, United Nations (UN) organizations, European Defense Agency, Agencies, Law Enforcement Forces and other partners are kindly informed that the 9<sup>th</sup> Lessons Learned Workshop (LLWS) will be conducted at the C-IED COE in Spain from the 06<sup>th</sup> to 8<sup>th</sup> of June of 2023.
  2. The aim of the LLWS is to contribute to the NATO Lessons Learned process and to increase the knowledge of missions that different nations/agencies are conducting in countries with an IED threat in order to facilitate and enhance interaction in the multinational C-IED community.
  3. The appearance of new scenarios and threats, known and emerging, and the adaptation of the threats to them, determine the evolution of C-IED to face them, through learning from past events and actions. The C-IED concept requires insight and understanding at the Operational level and a primary focus towards the pillar Attack the Networks. Technical Exploitation is a rising value and with a rapid development and evolution in our days. This LLWS 23 will have a relevant and priority focus on this aspect.
  4. This LLWS 23 will be developed on four panels: "Evolution of C-IED concept", "Technical Exploitation in support to Attack the Networks", "Education&Training initiatives- trends and potential gaps in C-IED" and "C-IED R&D". The format of the LLWS 23 will be carried out on the conference of the corresponding topic and a subsequent debate open to all attendees. At the end of the day, there will be a debate on the whole of the corresponding panel.
  5. The security classification of the LLWS 2023 is NATO SECRET. Therefore, attendees must be in possession of the NATO SECRET security accreditation. Valid and updated

Security clearance will be requested in advance and must be delivered by hand during in-processing. If it is not fulfilled, access to the event will not be allowed.

6. Due to security regulations, number of seats available for this event are limited to 35 attendees. Once the assistance requests (Personal Admin Form – PAF) have been received, they will be selected in such a way as to guarantee the maximum presence of different bodies and entities.
7. Registration are to be submitted through this link, **no later than 24 of April**:  
<https://www.ciedcoe.org/index.php/events/ll-ws/9th-lessons-learned-workshop-register-form>
8. Confirmation of attendance and access to LLWS 23 will be sent to applicants e-mail addresses before the **07MAY**. **You are requested not to commit/confirm any flight or accommodation reservations until you have received this confirmation.**
9. Agenda and structure of the event are enclosure as Annex A.
10. The administrative and logistical instructions and information are detailed in Annex B.
11. Should you have any questions, please contact the C-IED COE Point of Contact:

OF-4 Francisco CAÑETE (ESP Army) [fcanete@ciedcoe.org](mailto:fcanete@ciedcoe.org)

Phone: +34 91 856 10 38

or send an e-mail to [CIED-LL-COI@ciedcoe.org](mailto:CIED-LL-COI@ciedcoe.org)



CORBACHO MARGALLO, Javier  
Colonel, ESP Army  
C-IED COE DIRECTOR

ANEXXES: ANNEX A: Agenda (Tentative)  
ANNEX B: Admin & Real Life Support (RLS)

DISTRIBUTION LIST:

Lessons Learned Official Distribution List

**ANNEX A: AGENDA (TENTATIVE)**

<b>DAY 1 - 06 JUNE</b>	
08:00 - 08:45	Transportation from Hotels
08:45 - 09:20	IN-PROCESSING AT C-IED COE / RECEPTION DESK
09:25 - 09:40	Admin & RLS remarks
09:45 - 10:00	Welcome and Opening Remarks
<b>Panel 1: EVOLUTION OF C-IED CONCEPT</b>	
10:00 – 13:30	Threat networks' dynamics in current conflicts and their potential impact on C-IED evolution
	AJP-3.15 Conceptual evolution
	Conceptual interactions between C-IED and other field of expertise and disciplines
	C-IED perspective from interagency point of view
	Observations, lessons identified & lessons learned from national approaches to C-IED/ATTACK THE NETWORKS
13:30 - 14:00	PANEL 1 DISCUSSION AND DEBATE
14:15 - 15:30	ICEBREAKER
15:45	Transportation to Hotels

<b>DAY 2 - 07 JUNE</b>	
08:00 - 08:45	Transportation from Hotels
<b>Panel 2: TECHNICAL EXPLOITATION IN SUPPORT TO ATTACK THE NETWORKS</b>	
08:50 – 13:30	Observations and lessons identified from Technical Exploitation in Water Environment (TEWE) seminar & trials
	Technical Exploitation from open sources information

08:50 – 13:30	Allied development of Technical Exploitation initiatives and Exercises
	Case studies in Technical Exploitation in support to Attack the Networks
	Observations and lessons identified from Document, Digital Media & Cellular Exploitation (DOMEX) in support to Attack the Networks
13:30 - 14:30	Lunch
14:45 – 15:30	PANEL 2 DISCUSSION AND DEBATE
15:45	Transportation to Hotels

<b>DAY 3 - 08 JUNE</b>	
08:00 - 08:45	Transportation from Hotels
<b>Panel 3: EDUCATION &amp; TRAINING INITIATIVES – TRENDS AND POTENTIAL GAPS IN C-IED</b>	
08:50 - 11:30	C-IED in support to Defence Capability Building (DCB)
	Attack the Networks' training requirements for an evolving threat environment
	Multinational approach to C-IED in Exercises
	Analysis on collective training initiatives supporting Attack the Networks approach
	Way Ahead for C-IED Exercises
11:30-12:00	PANEL 3 DISCUSSION AND DEBATE
<b>Panel 4: C-IED RESEARCH &amp; DEVELOPMENT PROJECTS AND PROGRAMS</b>	
12:15 - 13:15	Current R&D programs/projects/ initiatives in C-IED area
	Learning from previous R&D.
13:15 - 13:30	PANEL 4 DISCUSSION AND DEBATE
13:30 – 13:45	CLOSING REMARKS
14:00	Transportation to Hotels and Airport MADRID-Barajas

## ADMIN & REAL LIFE SUPPORT

### **C-IED CoE Location:**

C-IED CoE Facility

Ctra. M-618 Colmenar Viejo - Torrelodones, Km 14.2

28240 – Hoyo de Manzanares

Madrid (Spain)

Google maps: <https://www.google.com/maps/place/CIED+COE/@40.6287631,-3.8788249,15z/data=!4m6!3m5!1s0xd4179a2b512aeb9:0xadc18f72fb8074b7!8m2!3d40.629579!4d-3.875653!16s%2Fg%2F11b807lmbx?authuser=0>

### **1. Registration to LLWS 23**

Nations/organizations asking to attend the workshop should submit their request on our web page via this link:

<https://www.ciedcoe.org/index.php/events/ll-ws/9th-lessons-learned-workshop-register-form>

All the applicants will receive a confirmation or regret notification from C-IED CoE to their e-mail addresses NLT 24 APR 2023.

### **2. Security Classification:**

The workshop is classified up to NATO SECRET releasable to 7 NNN. Only participants possessing a NATO SECRET Security Clearance are acceptable to attend. Participants for the event are required to bring their NATO SECRET Security clearance or National Equivalent certificate to the in-processing. Applicants shall also send their Security Clearance Certificate in advance as an attachment to the personnel application form (PAF) IAW. Without a NATO SECRET certificate, entry to the workshop will not be authorized. To access the C-IED CoE facilities all participants are obliged to bring their ID.

### **3. Accommodation.**

- a) Accommodation: C-IED CoE has its own lodging facilities with a limited number of rooms. This accommodation is located inside the base where COE has its facility and you can request the complete information about this service and make your own reservation on the following email address: [billeting@ciedcoe.org](mailto:billeting@ciedcoe.org) (cc: [ofernandez@ciedcoe.org](mailto:ofernandez@ciedcoe.org)). The price for the participants is 15.00 € (TAX not included) per day per person, breakfast not included.
- b) It is not mandatory to stay in this facility but a large amount of reservations have been made to allocate participants. They could stay in any other accommodation of their choice, but we recommend the next three hotels in the area:
  - I. Preferred: "HOTEL PAX TORRELODONES" C/ Sama de Langreo, s/n 28250 Torrelodones (Madrid). Email : [reservas@paxtorrelodones.com](mailto:reservas@paxtorrelodones.com) or by telephone 0034 918 406 606
  - II. Gran Hotel Attica 21 Las Rozas (C/ Chile 2 28290 ( A6, KM 24 ) Las Rozas Madrid). Email : [recepcion.lasrozas@attica21hotels.com](mailto:recepcion.lasrozas@attica21hotels.com) or by telephone 0034 916 308 410

III. B&B Hotel Madrid Las Rozas (Calle Perú nº2. 28290 ( A6, KM 24) Las Rozas Madrid. Email : [hotel.lasrozas@hotelbb.com](mailto:hotel.lasrozas@hotelbb.com) or by telephone 0034 916 301 717

You could find more information about accommodation, transport, tourist information, etc. on our web page:

<https://www.ciedcoe.org/index.php/events/ll-ws/9th-lessons-learned-workshop>.

Participants should make their own reservations in the hotels, with each specific condition. Daily transportation will be provided from/to the hotels recommended to/from the NATO C-IED CoE.

#### 4. Meals

- a) Breakfast will be provided at the hotels, not in the CoE lodging. Breakfast for CoE facility guest is available in several options: vending machines, Base Mess Hall or Army Engineers' School Residence. Lunch are non-hosted, however, lunch is provided in the Base Mess Hall (Army Engineer Academy quarters), but must be paid during in-processing by the individual 5.30 € per day, by cash. Every attendant is requested to indicate in the PAF whether or not they want to include lunch. Dinner is also paid by the individual. Dinner is available at the hotel, or there are also several restaurants in the Torreldones village.
- b) Icebreaker: During day 1, an icebreaker will be offered with the idea of fostering and strengthening relationships and conversations among those attending the LLWS.

#### 5. Transportation

- a) From and to the Airport: The nearest airport is Madrid Barajas. For more information: <https://www.aena.es/en/adolfo-suarez-madrid-barajas.html>
- b) From the Airport it is possible to take the Metro from all airport terminals (Line 8), transfer at "Nuevos Ministerios" Station with Line 6 and get off at "Moncloa Station". Then, in the same intermodal transportation hub (level 1, island 2 walkway 28) take the bus 611 line directly to Army Engineers' School (40 minutes) or 613 lines directly to the hotel PAX Torreldones (20 minutes). If you take a taxi from the airport the price should be around 70 €. On the last day, immediately after the LLWS, the CoE bus will drive to the airport including a short stop at the hotel PAX Torreldones.
- c) Car rental.  
AVIS: <http://www.avis.es>  
EUROPCAR: <http://www.europcar.es>  
HERTZ: <http://www.hertz.es>
- d) Transportation from/to the different hotels proposed, to/from the C-IED CoE facilities, will be provided. Please note your request when filling the PAF.
- e) Timetable for transportation would be as follow:
  - 1. 8:00 hours at main entrance Gran Hotel Attica 21 Las Rozas, calle Chile nº 2
  - 2. 8:05 hours at main entrance B&B Hotel Madrid Las Rozas, calle Perú nº 2.
  - 3. 8:20 hours at main entrance HOTEL PAX TORRELODONES", calle Sama de Langreo, s/n.
  - 4. 8:45 arrival to C-IED CoE facilities.

**6. Dress code.**

- f) Duty uniform, battle dress uniform (BDU) or civilian equivalent.

**7. C-IED CoE Admin&RLS Points of Contact**

OR-5 ESP Alberto Parra Duro, PtF Branch (AO LLWS)

Phone no +34 918 56 1039

Email (UNCLASS): [aparra@ciedcoe.org](mailto:aparra@ciedcoe.org)

OR-7 Óscar Fernández Alonso (Master Sergeant ESP AF)

Phone no +34 91856 1066

Email (UNCLASS): [oferandez@ciedcoe.org](mailto:oferandez@ciedcoe.org)