



**COUNTER IMPROVISED EXPLOSIVE DEVICES
CENTER OF EXCELLENCE**

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Ref. S156-2022

To: See distribution list.

Date: 08 July 2022.

References: A. C-IED POW 2022

B. Save-the-Date Alternate Threat Scenarios 2022 Seminar (ATS22), 20-22 September 2022

Subject: Calling Letter – Alternate Threat Scenarios 2022 Seminar (ATS22), 20-22 September 2022.

1. The C-IED Centre of Excellence will organise the **Alternate Threat Scenarios 2022 Seminar (ATS22)** in Madrid (SPAIN) from 20 to 22 September 2022.
2. The **generic objective** of the **ATS22** is to join NATO, 7NNN & EU experts (Military, Law Enforcement, Security Agencies, Emergency Services, Civilian Authorities...) related to analysis, anticipation, prevention, response, preparation & lessons learned regarding threat scenarios and associated planning, exercises and/or assessment to them, all together.
3. The **aim** of **ATS22** event is to provide a favourable space to present alternate (so those emerging, unprecedented, never directly faced, unexpected or modified from current ones) models for threat scenarios as developed by non-state actors, just in benefit of critical thinking analysis.
4. The **development of the seminar** will consist on analysing those alternate scenarios to anticipate associated vulnerabilities, to identify potential indicators of the plot, to evaluate their viability, to estimate consequences from them, to think on potential gaps, to support training on them, and to produce observations. Additionally, the seminar will offer a great opportunity for sharing experience, promoting best practices, and improving collaboration among agencies and security forces.
5. The **target audience** for the **ATS22** are specialists from:
 - Homeland Defence/Security Departments;
 - National Security/Intelligence agencies;
 - Intelligence, response, emergency management, and security matters related with Law Enforcement;
 - Intelligence, response, emergency management, and security matters related with the Military;
 - First response (e.g. firefight, improvised explosive device disposal...) management;
 - Border control & customs;
 - Emergency response and management;

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- Countering terrorism;
- Critical infrastructure protection;
- Aerial, maritime, and land transportation security.

6. The **main topics** for **ATS22** will be based on;

- Alternate scenarios based on terrorist threats still not conducted;
- Alternate scenarios based on unexpected violent actions;
- Alternate scenarios based on actors unidentified as adversary ones;
- Alternate scenarios based on effects over critical infrastructure;
- Alternate scenarios based on effects over mass events;
- Alternate scenarios based on second and third order effects;
- Alternate scenarios based on own unidentified vulnerabilities;
- Alternate scenarios based on traditionally unprotected events/interests.

7. The **design of the scenarios** will move:

- From a basic plot to a sophisticated planning/design;
- From terrorist groups to mobilized citizens;
- From a mere terror induction to mass killing;
- From requesting a unique highly specialized response to needing a fully coordinated management;
- From a single/local incident to several coordinated actions;
- From aiming strategic effects to looking for punctual visibility.

8. The event will be driven in **English language**.

9. Attendees will also have the opportunity to **interact and network** with colleagues from different agencies and organizations.

10. **Tentative agenda** with topics and administrative information are enclosed as ANNEX A & B to this letter. The final agenda will be posted on the **ATS22** section within the C-IED CoE official website at

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<https://ciedcoe.org/>, and more detailed administrative information will be sent to approved participants.

11. The **pre-registration** to the **ATS22** will be available through the official website until the 5th of September 2022. Please wait for the approval and confirmation message of your participation by the organiser before definitively booking your trip.
12. Should you have **any question** please contact ATS@ciedcoe.org (Cc. jrufas@ciedcoe.org & mcorzo@ciedcoe.org).
13. The event will take place inside the facilities of the Spanish National Police Headquarters.

Javier Corbacho Margallo
Colonel, ESP Army
C-IED CoE Director

ANNEXES

- A. Tentative Agenda.
- B. Administrative information.

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NIFC
HQ LC Land Command CIED
JALLC
JFC Brunssum (J3/J35/OPSP/C-IED)
JFC Brunssum Registry
MININT (Direction general de la securite civile et de la gestion de crise)
COE Cooperative Cyber Defense CCD
COE Counter Intelligence CI
COE Defence Against terrorism DAT
COE Energy Security ES
COE Explosive Ordnance Disposal EOD
COE Human Intelligence HUMINT
COE Joint Chemical Biological Radiological Nuclear Defense JCBRND
COE Maritime Security MS
COE Military Police MP
COE Strategic Communications STRATCOM
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GBR MoD / Counter-Terrorism and Security Division
GBR MoD C-IED Force Protection and CIED WG
GBR MoD Executive Officer & SO1 FP/CIED Policy
GBR MoD DSTL
GBR MoA Metropolitan Police SO15
GBR M15
HQ 1st GNC, DEU
HQ Allied Air Command
HQ Allied Land Command
HQ Allied Maritime Command
HQ ARRC, GBR
HQ EUROCORPS
HQ EUROCORPS, FRA
HQ LC Land Command
HQ MC Maritime Command
HQ NATO Rapid Deployable Corps (HQ NRDC ESP)
HQ NATO Rapid Deployable Corps GRC (HQ NRDC GRC)
HQ NATO Rapid Deployable Corps ITA (HQ NRDC ITA)
HQ NATO Rapid Deployable Corps TUR (HQ NRDC TUR)
HQ NRDC ESP - G3 OPS Protection
INTERPOL
IRL EOD School Director (MoD)
ITA C-IED COE
Joint Support and Enabling Command (JSEC) / CIED Branch
NLD DEC CIED
PGS / SPP (Protection and Guard Service)
PRT Joint Staff POC
ROU POC
TUR GENDARMERIE
TUR POC
USA AFRICOM
USAPACOM
USA DTRA
USA EUCOM
USA JOINT PROGRAM OFFICE US (USJPO)
USAREUR
USCENTCOM
USA FBI TEDAC
USA FBI CT
7NNN
COE C-IED Military Attache/Ambassy POC

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Info:

COE C-IED STEERING COMMITTEE
COE C-IED QA
COE C-IED ADMIN COURSES

ANNEX A. TENTATIVE AGENDA.

TUESDAY / 20 SEPTEMBER 2022			
TIME	LOCATION	ACTIVITY	REMARKS
08:00-09:30		IN-PROCESSING	
09:30-10:00		OPENING CEREMONY	
10:00-10:30		COFFEE BREAK	
10:30-10:45		ADMINISTRATIVE & SECURITY	
10:45-11:00		INTRODUCTION TO ATS22	
11:00-12:30		ALTERNATE THREAT SCENARIO 1 – DESIGN & PLANNING - DISCUSSION	
12:30-13:00		COFFEE BREAK	
13:00-14:30		ALTERNATE THREAT SCENARIO 1 – ESTIMATE - DISCUSSION	
14:30-15:30		LUNCH	
WEDNESDAY / 21 SEPTEMBER 2022			
TIME	LOCATION	ACTIVITY	REMARKS
09:00-10:30		ALTERNATE THREAT SCENARIO 2 – DESIGN & PLANNING - DISCUSSION	
10:30-11:00		COFFEE BREAK	
11:00-12:30		ALTERNATE THREAT SCENARIO 2 – ESTIMATE - DISCUSSION	
12:30-13:00		COFFEE BREAK	
13:00-14:30		ALTERNATE THREAT SCENARIO 3 – DESIGN, PLANNING & ESTIMATE	
14:30-15:30		LUNCH	
THURSDAY / 22 SEPTEMBER 2022			
TIME	LOCATION	ACTIVITY	REMARKS
09:00-10:00		ALTERNATE THREAT SCENARIO 3 – DISCUSSION	
10:00-10:30		COFFEE BREAK	
10:30-12:00		ALTERNATE THREAT SCENARIO 4 – DESIGN & PLANNING - DISCUSSION	
12:00-12:30		COFFEE BREAK	
12:30-14:00		ALTERNATE THREAT SCENARIO 4 - ESTIMATE - DISCUSSION	
14:00-14:30		EVENT CLOSURE	
14:30-15:30		LUNCH	

ANNEX B. ADMINISTRATIVE INSTRUCTIONS

1. Registration.

To sign up to the **ATS22**, please fill in the online pre-registration form that you can find on the **ATS22** C-IED CoE website <https://www.ciedcoe.org/index.php/events/alternate-threat-scenarios-2022-ats22/alternate-threat-scenarios-2022-ats22-register>. Online registration will be open until on September 5th 2022.

2. Accommodation.

The organisation will provide accommodation only for selected guest briefers. Accommodation matters will fall into the own responsibility of each participant.

Numerous hotels are offering rooms at different prices in Madrid City center during the event, and the venue is located 50 meter away from an underground train station ("*Metro Pinar del Rey*", line 8): accordingly, and due to the intense traffic in Madrid, the movement by underground train is highly recommendable.

Military personnel could even request lodging at military lodges in Madrid (participants will have access to additional details after registration).

3. Transportation.

The organisation will support transportation only for selected guest briefers. Transportation matters will fall into the own responsibility of each participant. Attendees will find information about directions to the venue through e-mail before the event. More details will be provided during the online registration process.

4. Meals.

Coffee and lunch will be provided to the attendees to **ATS22** by the organization.

5. Fee

No fee will be requested to participants.

6. Dress code.

Business attire (jacket and tie), military working/daily dress or law enforcement/services equivalent is required for **ATS22**.

7. C-IED CoE Administrative Points of Contact.

LTC (OF-4) Jose M. RUFAS (Event Direction) → jrufas@ciedcoe.org, phone +34 91 856 1053/618 947 110

INSPECTOR Miguel CORZO (Event Organization) → mcorzo@ciedcoe.org, phone +34 91 856

MSGT (OR-7) Oscar FERNANDEZ (Administration) → ofernandez@ciedcoe.org, phone +34 91 856 1066

Organizational e-mail: ATS@ciedcoe.org.